



301st Fighter Wing, AFRC NAS JRB Fort Worth, Texas

FIGHTER LINE

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Build Hope in Kirkuk

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Ignoring safety - It's a slippery slope

Maj Stephen Nelson

301st Fighter Wing Safety Officer

Last week I was driving through River Oaks and noticed a crew cleaning off the top of a large water tank on Robert's Cut Off Road. Like any good work crew, there was one person doing all the work and two other people standing there "supervising."

The best part of this scene was seeing the worker blasting away with a pressure washer while standing on a sloping wet metal surface about five feet away from a 50-foot vertical drop to the ground with no railings or harness to prevent an "accidental" fall.

I assume nothing happened to the crew due to the fact that there was no mention of this on the news that night.

If something had happened, I am sure the news would have reported about how horrible this "accident" was. Accident? ... I don't think so!

A truck running off the road and hitting the crew at the base of the water tank is an "accident." But slipping off a sloping wet metal surface with no fall protection while two people watch is no "accident," it is a failure of proper supervision and common sense.

You have the responsibility as an Air Force supervisor to stop such

"accidents" by ensuring your personnel have received the proper job hazard safety training. These are all contained in your job-specific Air Force Office of Safety and Health (AFOSH) Lesson Plan.

In addition to this plan, you are responsible for ensuring compliance with day-to-day practices designed to help avoid workcenter hazards (eye protection, proper headgear, lock-out tag-out, etc).

If you are a new supervisor you can ensure all your personnel have received this required training by checking for documentation on their AF Form 55s.

Here are a few questions that will test your knowledge on safety compliance requirements:

1. What is an AFOSH Lesson Plan?
2. What is Supervisors' Safety Training?
3. Have I ever received an AFOSH safety briefing?
4. What is an AF Form 457 or AF Form 55?

If you are a supervisor and answered "no" to any of these questions, come talk to the wing safety office for help.

If you are an Air Force member and answered "no" to questions three or four, talk to your supervisor for help and guidance.



Maj Stephen Nelson

Or don't ask your supervisor, and you can be the one who has to explain to the wing commander how an "accident" happened while you were watching.

ON THE COVER:

KIRKUK REGIONAL AIR BASE, Iraq – Tech. Sgt. Mark Duran, 506th Expeditionary Civil Engineer Squadron structures technician, builds support beams Jan. 28, 2010. With a positive attitude and faith, Sergeant Duran is now six years cancer free and grateful for every moment. He is deployed from 301st CES Joint Reserve Field Carswell Fort Worth, Texas. (U.S. Air Force photo/Staff Sgt. Tabitha Kuykendall)

FIGHTER LINE

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Deadline for unsolicited submissions is close of business Monday after the "A" schedule unit training assembly.

Articles should be typed, single-spaced, and, if possible, submitted via email to the public affairs office at 301fw.pa@carswell.af.mil.

For more information about the Fighter Line, call the 301st Fighter Wing public affairs office at 817-782-7170.

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Legacy and leadership

MSgt Christopher Bottoms

301st CES and Services 1st Sergeant

“Life is about leaving!” This is the response I gave my oldest son as we began preparation for another permanent change of station move.

This was the first time we had been able to stay at one base for at least three years and he had become settled in his high school life. Now we were moving again, and he was going to have to adjust – again!

We may not PCS like our active duty brethren, but indeed our life is about leaving. This past UTA members of my unit said “goodbye” to a fine senior NCO who was leaving to begin a career as an officer.

At other times these goodbyes may have been a retirement too, but the common theme was that someone was leaving.

In the case of our recently departed lieutenant, there is a massive hole that must be filled. How will his duty section or our unit recover from the loss of a quality leader? A lot will depend on the legacy he left behind.

Have you thought about your legacy? As you arrived at your duty location this morning, was investing toward your legacy on your radar for the day? Did you evaluate last

month’s efforts and have you made adjustments for your efforts today?

John Maxwell’s book, *Leadership 101*, lays out some simple yet effectual challenges if you desire a legacy that will be successful and long-lasting.

Let me say from the beginning that you and I must recognize there is a largely untapped and unrealized potential in many of those we lead. They show up, they serve and then they go. In some units there seems to be a revolving door. Unfortunately in many cases the leadership potential is seldom recognized, much less realized.

Maxwell suggests that you first, “lead with a long view.” The temptation to go for a “this will do for now” solution will always be there, but successful legacies are built when you lead with tomorrow in mind.

Secondly, create a leadership culture. You do that by “seeding” solid leadership within those you are presently leading.

Next, pay the price today to ensure success tomorrow. Shortcuts and compromises are the cancer that will eat into your legacy – don’t give them any air to breathe and make today’s sacrifice for success tomorrow.

Fourth, value team leadership over individual leadership. Just about the



MSgt Christopher Bottoms

time you think you’re leading on your own, get ready – you’re setting yourself up for a fall. Synergize for success.

Lastly, walk away from the organization with integrity. If you had to leave today would your integrity be intact?

Maxwell concludes with the following challenge: “Success comes when a leader empowers followers to do great things with him. Significance comes when he develops leaders to do great things for him. But a legacy is created only when a person puts his organization into the position to do great things without him.” What will be the situation when it’s your time to leave?

Major base exercise scheduled for late March

Mr Don Ray

Public Affairs Officer, NAS Fort Worth JRB

EXERCISE SOLID CURTAIN is scheduled to take place March 22-26 here.

Naval Air Station Joint Reserve Base Fort Worth Public Affairs stated that this is an annual exercise conducted on all Navy installations to enhance Security force readiness and abilities to prepare for and defend against threats.

They also clarified that SOLID CURTAIN is a routine exercise and is not in response to any specific threat.

What To Expect:

- Probable increased – traffic or delays in base access.
- Potential for EXTREMELY restricted gate access March 24 for greater than 12 hours after midday
- More patrols around installation
- Increased security levels
- Carry proper ID at all times
- Arrive early, plan day accordingly
- Be patient and follow all orders



Deployed Civil Engineers build on ingenuity



Senior Airman Carol Clements, 506th Expeditionary Civil Engineer Squadron structures technician, levels concrete while setting walls on a new building project in January. (U.S. Air Force photo/SSgt Tabitha kuykendall)

SrA Mindy Bloem

506th Air Expeditionary Group Public Affairs

KIRKUK REGIONAL AIR BASE, Iraq — While many back home were enjoying a traditional Christmas Eve, several members of Kirkuk’s 506th Expeditionary Civil Engineer Squadron were busy pouring concrete for a new construction project just underway.

The team began the building project in early December.

According to the project superintendent, Senior Master Sgt. Franklin Barnes, a Reservist and structural superintendent with the 446th CES, McChord AFB, Wash., the building project will make the base more secure.

The project seems a perfect fit for the deployed Reservist who is also a general contractor back home. He has been doing

this type of work for a long time and understands some of the challenges that come with working in a deployed environment.

“We don’t always get the parts we need,” he said. “We had to build all the parts that we needed to do the form work. We don’t have all the parts or hardware we’d have in the States available to us here, so we have to adapt to what we would normally use and just make do with what we do have.”

Those challenges, however, do not mean an excuse to cut corners.

“I try to do everything the same here that I’d do back home,” the superintendent said. “I expect the same quality.”

For Senior Airman Carol Clements, 506th ECES structural apprentice, these challenges are her ticket to future success.

The Reservist, deployed from Naval Air Station Joint Reserve Base, Fort Worth, Texas, said she has aspirations to one day flip houses and be able to do the work herself.

“I would have never gotten all this hands-on training just two days a

month at my home station,” she said. “It’s helped tremendously. Time goes by fast, and that’s another reason I picked this career field. I sit at a desk back home, and eight hours feels very long.”

Sergeant Barnes said the project has been a group effort involving many CE shops, including heavy equipment, electrical and utilities.

He said everyone has worked really diligently and well together.

Airman Clements has taken pictures throughout the process and says she is just looking forward to the end result.

Sergeant Barnes agrees and isn’t complaining about being out of the office.

“I like being outside,” he said. “I’m an outside person so it’s nice to get away from the desk and the paperwork and actually go do something. It’s a big project and takes a lot of time, but when you build something like this, you get to see all the fruits of your labor. Two months ago, there was nothing here but grass. Now it’s starting to take shape.”

The project is scheduled for completion in early February.





Putting a 'Denton' into relief needs

SMSgt Sylvia Budinich

Health Services Superintendent
301st Medical Squadron

Several months ago a client of mine called to ask if I could provide him with a contact to the Denton Humanitarian Program. He is a volunteer firefighter in Houston.

His fire department had purchased new clothing and equipment and wanted to donate their used clothing and equipment to firefighters in the Philippines who, he explained, "were fighting fires in their shorts and flip-flops."

I informed him I was not aware of this program and thanked him for bringing it to my attention; he proceeded to educate me about this humanitarian program and the application approval process.

Thanks to our 301st Public Affairs office, I was able to provide him a name and phone number so he could

continue with the process.

The Denton Program is a commodities transportation program authorized under Title 10 U.S.C. Section 402. The U.S. Agency for International Development (USAID), the Department of State (DOS), and the Department of Defense (DoD) jointly administer the Denton program.

The program provides the authority for the DoD to use any extra space on U.S. military cargo aircraft to transport humanitarian assistance materials donated by non-governmental organizations (NGOs), international organizations (IOs), and private voluntary organizations (PVOs) for humanitarian relief. It is a "Space Available" program.

It may take a little time to navigate through the application approval process. But remember the intended recipients and how much better the quality of their lives will be upon



SMSgt Sylvia Budinich

receipt of the Houston Firefighters donation or other similar donations.

If you are a member of an NGO, IO or PVO and would like to donate through this program or have any questions, please call the USAID/Washington Denton Program Officer at (202) 712-1181, Monday through Friday, from 9 a.m. to 5 p.m. Eastern Time.

Air Force Association announces scholarship and grant opportunities for 2010

Pitsenbarger Awards: Pitsenbarger Awards provide a one-time grant of \$400 to selected top USAF enlisted personnel graduating from the Community College of the Air Force (CCAF) who plan on pursuing a baccalaureate degree. Grants coincide with CCAF graduation ceremonies held each spring and fall. The number of awards is allocated according to the size of the graduating class and availability of funds. (<http://www.afa.org/aeaf/aid/pit.asp>. Deadline: Completed application by April 10.

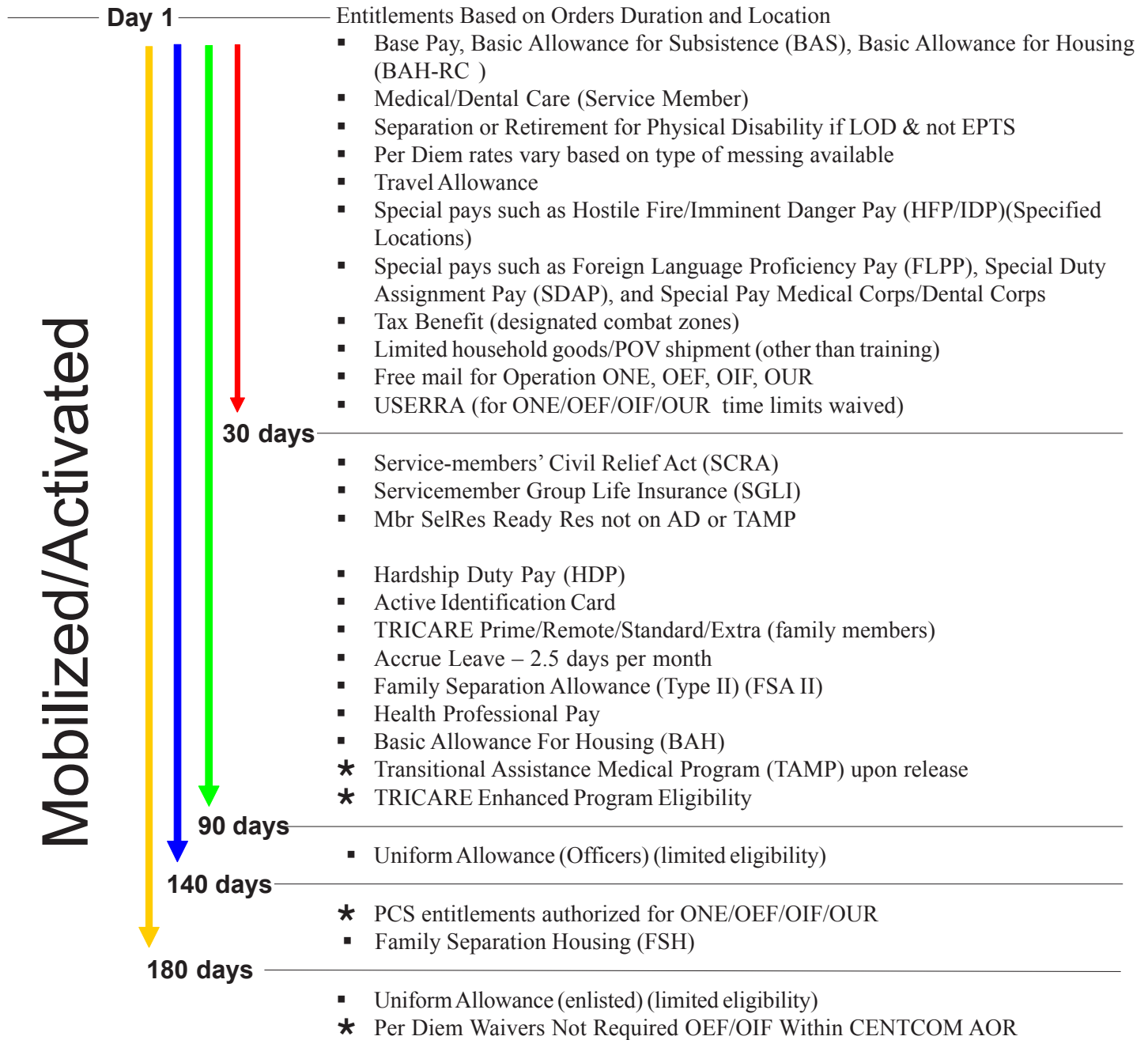
Lt Col Romero and Josephine Bass Ferretti Scholarship: This scholarship is made possible by a bequest from the estate of Lt Col Romero and Josephine Bass Ferretti and was established for minor dependents of Air Force active duty, Reserve or Air National Guard enlisted airmen pursuing an undergraduate degree in the area of science, technology, engineering or math (STEM). Scholarships will be awarded for the 2010-2011 school year in the amount of \$2,500. Recipients will be selected based upon high academic standards, good character and financial need. (<http://www.afa.org/aeaf/aid/Ferretti.asp>). Deadline: Package must be complete and received no later than Jun 30.

AFROTC Scholarship: Created by the AFA in partner-

ship with the First Command Educational Foundation to provide two scholarships in the amount of \$5,000 each to highly qualified AFROTC cadets, coming into their junior or senior year in the Fall of 2010 and committed to course of study in science, technology, engineering or math (STEM).

Air Force Excellence Scholarship: This scholarship program was created by the AFA in partnership with the First Command Educational Foundation (FCEF) to provide five (5) scholarships in the amount of \$3,000 each to students who have achieved academic excellence and contributed to their community in a significant way. U.S. Air Force service members (including active duty, Air Force Reserve and Air National Guard), their spouse and dependent children (under the age of 23) may apply. Applicants must be enrolled or planning to enroll either full-time or part-time in the Fall of 2010 in an undergraduate or graduate program of studies leading to an Associate's, Bachelor's or Master's degree at an accredited college or university. (<http://www.firstcommand.org/fcef>). Deadline: Application must be received no later than Apr 30. *If candidates have questions, they should contact Ms. Lynette Cross, Manager, National Aerospace Awards, at 1-800-727-3337, Ext 4807 or via email at: lcross@afa.org.*

Air Force summary of entitlements for Reservists on Active Duty orders released



NOTE: This chart reflects an array of potential entitlements. Variants in entitlements can result depending upon the circumstances to which ordered to active duty, especially when supporting a contingency operation. MPF and policy guidance messages, in the case of contingency operations, will determine actual eligibility.

★ Mobilized/or orders state in support of contingency operations

MPA/RPA/ADOS/Voluntary Orders or Involuntary Activation

DoD to allow limited access to social networking

Donna Miles

American Forces Press Service

WASHINGTON (AFNS) — A new Defense Department policy authorizes DoD members to access social networking Web sites and other Web 2.0 platforms from nonclassified government computers, as long as it doesn't compromise operational security or involve prohibited activities or Web sites.

Defense Department officials issued the long-awaited policy Feb. 26, establishing consistent rules for all military members and employers.

Deputy Defense Secretary William J. Lynn III, who signed the policy, said it strikes a critical balance between the benefits and potential vulnerabilities of these applications.

"This directive recognizes the importance of balancing appropriate security measures while maximizing the capabilities afforded by 21st-century Internet tools," he said.

While authorizing access to these

tools, the new policy also recognizes the importance of protecting military networks and operations, said David Wennergren, the deputy assistant secretary of Defense for information management and technology.

For example, the new policy allows commanders to temporarily limit access as required to maintain operations security or address bandwidth constraints. It also prohibits malicious activity on military information networks and denies access to sites promoting prohibited activity such as gambling, pornography and hate crimes.

While information sharing may seem the polar opposite of security to some people, Mr. Wennergren said the DoD officials can no longer afford to consider just one or the other.

"If you look at either one individually, you will fail," he said. "You will have great security, but no ability to access information sharing. (Or), if you think only about sharing, you will run into issues of

operational security and letting bad things into your system. So you can no longer think of them as two separate subjects."

The new policy promotes what Mr. Wennergren calls "secure information sharing," providing the balance needed to tap into the capabilities social media networking provides without compromising security.

He emphasized the importance of personal responsibility in using unclassified military networks to access these tools, and said department officials will continue to evaluate the policy after it takes effect.

Ultimately, he called responsible, security-conscious use of social media networks a win-win proposition for DOD members, enabling them to take full advantage of the power of social media networking.



Adjusted sign-in, hours to avoid congestion in April

Mr Don Ray

Public Affairs Officer, NAS Fort Worth JRB

Colonel Richard Scobee, 301st Fighter Wing commander, has approved for a change in April's Unit Training Assembly schedule.

Members will adjust their shift to 6:30 a.m. -3:30 p.m. during the April UTA. All organizations at Naval Air Station Joint Reserve Base Fort Worth will be drilling during the

same weekend in April. Expect extreme traffic congestion at the gates and at all common-use facilities.

Every effort is being made to provide additional manpower to the gates during training weekends to help the traffic flow coming on board the station.

Leadership strongly suggests members plan their schedules accordingly to avoid long waits upon arriving.

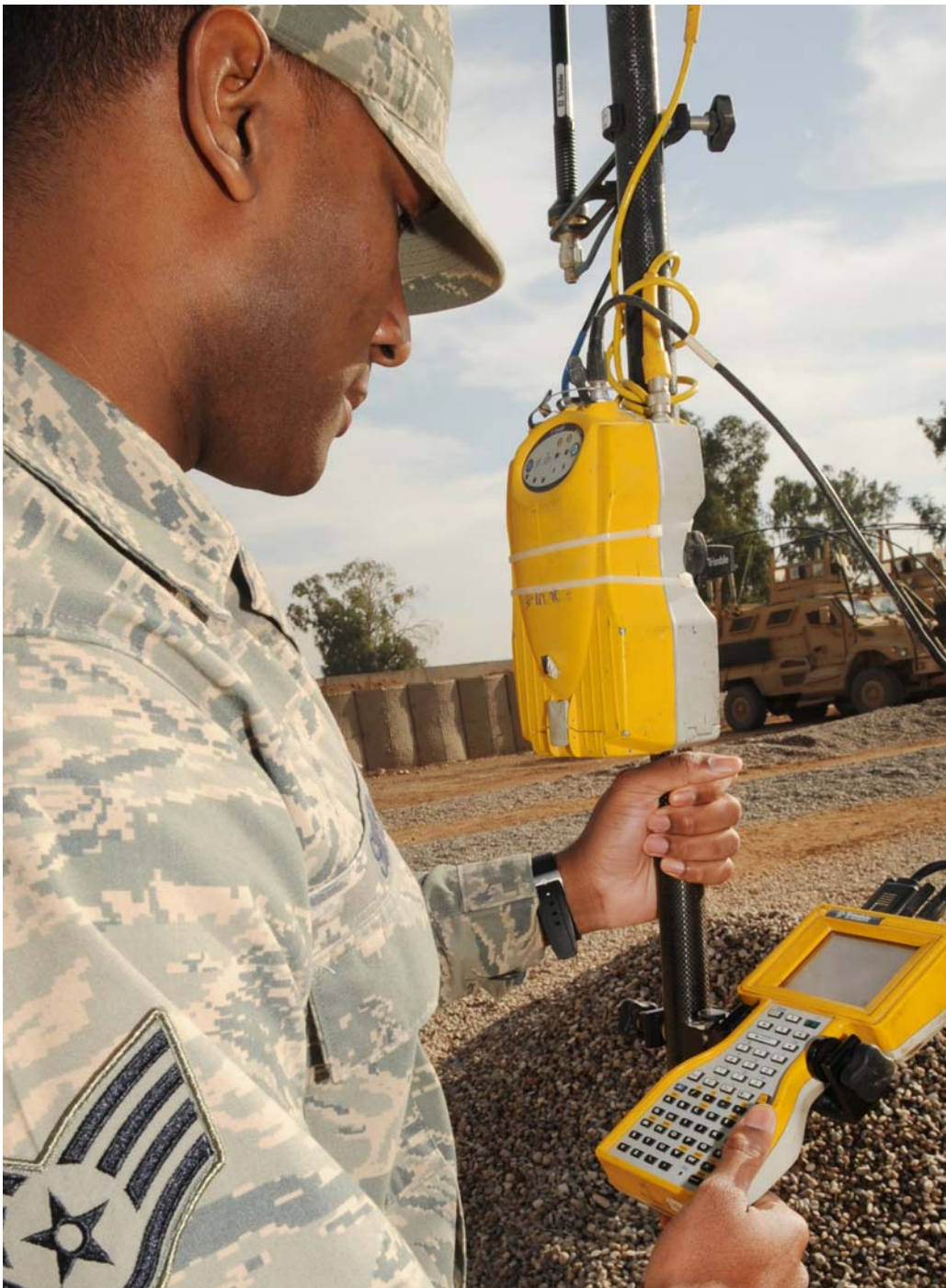
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Be Heard!

The 301st Fighter Wing Public Affairs office wants your opinion on local and Air Force Reserve-wide news. Do you have a story idea in your unit and want to get published in an internationally-distributed publication?

Contact us at 301fw.pa@us.af.mil (use email subject line - "Fighter Line Feedback") or call DSN 739-7170, or commercial 817-782-7170.



KIRKUK REGIONAL AIR BASE, Iraq – Staff Sgt. Tiara Smith, 506th Expeditionary Civil Engineer Squadron engineering assistant, plots physical points on the Trimble 5700 GPS system Jan. 20, 2010. Sergeant Smith is deployed from Naval Air Station Joint Reserve Base, Fort Worth, Texas. (U.S. Air Force photo/ Staff Sgt. Tabitha Kuykendall)

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